"Transforming Command: The Pursuit of Mission Command in the US, UK and Israeli Armies"

יום שני, 10.5.2010, בשעה 11:45

נייחו עיסול המרכז, קמפוס המרכז הבינתחומי הרצליה

לצפייה בהרצאה, ול𝐢cdecl ה唝ניקט הประโยמה:
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מרך המסמך: ד"ר עירן הלפרין

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נשמח לראותכם!
Invitation to the Lauder School of Government, Diplomacy and Strategy
Faculty Seminar

A lecture by:
Dr. Eitan Shamir
Dado Center for Interdisciplinary Military Studies (CIMS)

On:

"Transforming Command: The Pursuit of Mission Command in the US, UK and Israeli Armies"

Monday, May 10, 2010, 11:45 a.m., Faculty Club

Abstract
The purpose of the seminar is to examine the adoption and adaptation process of mission command (Auftragstaktik) in modern military organizations. This concept denotes a decentralized command approach wherein superiors dictate their intent and allow subordinates to formulate their operational plans independently and change it according to the emerging

The examination will include organizational theory’s perspective on this approach and then traced its origins in the historic Prussian-German army. Having established a yardstick for comparison, the investigation moves to the American, British and Israeli armies which have endeavoured to emulate the system. While all three have officially incorporated mission command into doctrine and training, they have been less successful in utilizing it in operational situations. It was found that the gap was due partially to ongoing transformations in military affairs such as the Revolution in Military Affairs (RMA) and the spread of low-intensity conflicts and operations other than war. A comparison between the three case-studies also demonstrated how different military cultures interpret, articulate and exercise the same concept (mission command in this context).

The seminar will focus on questions such as: Why was the adoption of mission command more successful in some cases? What variants of mission command have developed in the adaptation process? How does command and control technology impact mission command? What are the cultural factors that create the gap between doctrine and behaviour? What is the impact of mission command on a host culture? The case of mission command adoption can illustrate how military cultures affect the adoption of innovative but foreign concepts promising to increase operational capabilities.

To the Seminar Homepage: www.idc.ac.il/lauderschoolseminar
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The lecture will be conducted in Hebrew